FY26 Comparative Budget

	FY26 Budget Consolidated	FY25 Annualized Consolidated	FY24 Actuals Consolidated
Revenue			
Total Patient Revenue	264,193,000	256,592,156	270,913,908
Total Contractuals & Deductions	(168,234,244)	(164,788,401)	(177,560,825)
Total Net Patient Revenue	**95,958,756**	**91,803,755**	**93,353,082**
Realization Rate	*36.3%*	35.8%	34.5%
Total Other Operating Revenue	13,195,000	12,998,231	13,879,966
Total Revenue	**109,153,756**	**104,801,986**	**107,233,049**
	-		
Expense			
Total Salary & Wages	59,689,669	58,845,450	60,362,086
Total Benefits	13,438,962	11,927,135	11,566,276
Total Professional & Contracted Services	4,279,180	3,371,767	3,304,643
Total Training & Development	703,295	407,731	469,236
Total Supplies	8,034,918	7,603,374	7,836,639
Total Repairs & Maintenance	3,596,367	3,403,058	3,717,106
Total Utilities	1,165,336	1,110,438	1,040,405
Total Rent	1,114,819	192,471	236,766
Total Risk Management	2,774,400	1,997,827	2,153,029
Total Public Relations	233,300	162,554	180,680
Total Other Expenses	2,990,193	3,114,043	2,815,368
Total Expense	**98,020,438**	**92,135,848**	**93,682,235**
Total Non-Operating Income	500,000	658,167	123,659
Total Depreciation & Interest Expense	4,504,254	4,982,560	3,531,755
Net Income	**7,129,064**	**8,341,746**	**10,142,717**
	6.5%	8.0%	9.5%
Additional Cash Outlay			
Add Back Depreciation	4,500,000	4,965,544	3,500,195
Capital Acquisitions	(10,817,000)	(9,440,971)	(12,671,246)
Debt Service	(192,000)	(739,298)	(722,603)
Net Cash- (after capital and debt service)	**620,064**	**3,127,021**	**249,063**

EMSA FY26 Budget

	FY26 Budget Eastern Division	FY26 Budget Western Division	FY26 Budget Consolidated
Total Net Patient Revenue	44,161,064	51,797,692	95,958,756
Total Other Operating Revenue	6,795,000	6,400,000	13,195,000
Total Operating Revenue	**50,956,064**	**58,197,692**	**109,153,756**
			-
Total Salary & Wages	26,660,684	33,028,985	**59,689,669**
Total Benefits	6,552,198	6,886,764	**13,438,962**
Total Professional & Contracted Services	2,078,515	2,200,665	**4,279,180**
Total Training & Development	333,969	369,326	**703,295**
Total Supplies	3,397,547	4,637,371	**8,034,918**
Total Repairs & Maintenance	1,721,985	1,874,382	**3,596,367**
Total Utilities	564,160	601,176	**1,165,336**
Total Rent	497,329	617,490	**1,114,819**
Total Risk Management	1,303,968	1,470,432	**2,774,400**
Total Public Relations	109,651	123,649	**233,300**
Total Other Expenses	1,358,391	1,631,801	**2,990,193**
Total Operating Expenses	**44,578,397**	**53,442,042**	**98,020,438**
Non-Operating Income	300,000	200,000	**500,000**
Depreciation & Interest Expense	2,004,254	2,500,000	**4,504,254**
			-
Net Income	**4,673,413**	**2,455,650**	**7,129,064**
	9.2%	4.2%	6.5%
Capital Expenditures	(5,952,000)	(4,865,000)	**(10,817,000)**
Debt Service	(192,000)	-	**(192,000)**
Add Back Non-Cash Depreciation	2,000,000	2,500,000	**4,500,000**
Net Increase to Cash	**529,413**	**90,650**	**620,064**

FY26 Eastern Division Comparative Budget

	FY26 Budget East	FY25 Annualized East	FY24 Actuals East
Revenue			
Total Patient Revenue	126,631,000	125,742,763	124,777,215
Total Contractuals & Deductions	(82,469,936)	(82,916,069)	(83,815,601)
Total Net Patient Revenue	**44,161,064**	**42,826,693**	**40,961,614**
Realization Rate	*34.9%*	34.1%	32.8%
Total Other Operating Revenue	6,795,000	7,026,948	7,078,353
Total Revenue	**50,956,064**	**49,853,641**	**48,039,967**
Expense			
Total Salary & Wages	26,660,684	26,097,406	24,603,883
Total Benefits	6,552,198	5,959,004	5,734,398
Total Professional & Contracted Services	2,078,515	1,682,017	1,570,244
Total Training & Development	333,969	188,962	224,920
Total Supplies	3,397,547	3,285,238	3,189,242
Total Repairs & Maintenance	1,721,985	1,541,227	1,752,964
Total Utilities	564,160	528,528	485,669
Total Lease	497,329	119,222	128,154
Total Risk Management	1,303,968	1,068,557	1,069,188
Total Public Relations	109,651	73,712	82,586
Total Other Expenses	1,358,391	1,450,625	1,286,823
Total Expense	**44,578,397**	**41,994,498**	**40,128,072**
Total Non-Operating Income	300,000	338,929	59,826
Total Depreciation & Interest Expense	2,004,254	2,263,548	2,046,361
Net Income	**4,673,413**	**5,934,524**	**5,925,361**
	9.2%	11.9%	12.3%
Additional Cash Outlay			
Add Back Depreciation	2,000,000	2,246,532	2,014,800
Capital Acquisitions	(5,952,000)	(4,826,561)	(7,143,096)
Debt Service	(192,000)	(739,298)	(722,603)
Net Cash- (after capital and debt service)	**529,413**	**2,615,197**	**74,462**

FY26 Western Division Comparative Budget

	FY26 Budget West	FY25 Annualized West	FY24 Actuals West
Revenue			
Total Patient Revenue	137,562,000	130,849,393	146,136,693
Total Contractuals & Deductions	(85,764,308)	(81,872,331)	(93,745,224)
Total Net Patient Revenue	**51,797,692**	**48,977,062**	**52,391,469**
Realization Rate	*37.7%*	37.4%	35.9%
Total Other Operating Revenue	6,400,000	5,971,283	6,801,613
Total Revenue	**58,197,692**	**54,948,345**	**59,193,081**
Expense			
Total Salary & Wages	33,028,985	32,748,044	35,758,203
Total Benefits	6,886,764	5,968,131	5,831,878
Total Professional & Contracted Services	2,200,665	1,689,750	1,734,398
Total Training & Development	369,326	218,769	244,317
Total Supplies	4,637,371	4,318,136	4,647,397
Total Repairs & Maintenance	1,874,382	1,861,830	1,964,142
Total Utilities	601,176	581,910	554,736
Total Lease	617,490	73,249	108,612
Total Risk Management	1,470,432	929,270	1,083,841
Total Public Relations	123,649	88,843	98,094
Total Other Expenses	1,631,801	1,663,418	1,528,546
Total Expense	**53,442,042**	**50,141,350**	**53,554,163**
Total Non-Operating Income	200,000	319,238	63,832
Total Depreciation & Interest Expense	2,500,000	2,719,012	1,485,394
Net Income	**2,455,650**	**2,407,221**	**4,217,356**
	4.2%	4.4%	7.1%
Additional Cash Outlay			
Add Back Depreciation	2,500,000	2,719,012	1,485,394
Capital Acquisitions	(4,865,000)	(4,614,410)	(5,528,150)
Debt Service	-	-	-
Net Cash- (after capital and debt service)	**90,650**	**511,824**	**174,601**